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Dear Colleague,

In response to changes in university leadership, the technological landscape, the library field, and faculty and student expectations, the UC Davis University Library has developed a new 3-year Strategic Plan to guide our future priorities and investments. Our goal is to maintain the high quality collections and support services that the UC Davis community depends on, while increasing investment in new technology and services that will meet the changing needs of research, teaching and learning.

The Plan has been reviewed by the Academic Senate library committees and various administrative and student groups but, to encourage wider feedback on the Strategic Plan, I am including a summary version and ask that you distribute it as widely as possible to the faculty and researchers in your department. The summary links to the full version on the Library's website and includes an email address to send feedback. I am also available to meet with departments to discuss the Plan and answer questions, should you find that useful.

The Library will begin to implement the Plan this summer and I will continue to share updates with you as we develop more concrete plans for advancing these goals.

Thank you for your help reaching out to faculty, and for your continuing support of the Library.

Sincerely,

MacKenzie Smith University Librarian University of California, Davis









The University Library is an integral part of the University of California, Davis, one of the top 100 research university libraries in the U.S. It also participates in and benefits from the collective activities of the University of California's system of libraries and the California Digital Library. The library's omnidisciplinary and highly regarded collections and research services have long supported the faculty, students and researchers of the university, as well as the health care professionals of the UC Davis Health Systems and the citizens of California.

But there are dramatic forces of change affecting libraries today, along with every industry involved in the production, communication and use of knowledge

- Advances in technology that have revolutionized research, education, and patient care;
- Dramatic changes in the economics of higher education and scholarly publishing;
- Changing demographics and social norms of faculty and students;
- Increased globalization of research and education;
- Evolving social and legal policies on the products of research and education

These and many other factors demand that the University Library evolve to address these changes while preserving what it has done so well for so long. To maintain the library's excellence and centrality to the life of the campus, we must continuously adapt to the changing environment in which we live.

We begin this evolution with a new Strategic Plan for the library. It incorporates the University's Vision of Excellence and plans for campus expansion through its 2020 initiative, and it builds on self-study and input from our many constituents: undergraduate, graduate and professional students, faculty and researchers, administrators and health care practitioners. Given the rapid societal changes we are experiencing, its scope is three years with continual adjustment, and part of its purpose is to help the library become a more flexible and adaptive organization.

To frame the library's Strategic Plan, we have updated our mission, vision, and values statements to reflect what we now are, what we wish to become, and our principles in getting there. In many respects we have already begun to implement elements of this Plan and will use it as a framework to guide our priorities, decisions, and investments over the coming years. As the Plan is implemented, we will consult with the community and assess our progress and its impact on the campus. Finally, we will revisit the Plan each year to see how well it has helped us meet the university's and the library's needs.

For more information, see http://www.lib.ucdavis.edu/plan



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